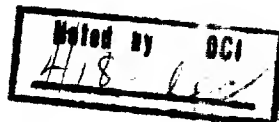


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Prepared per your direction.

Mr. Hedden and Dr. Chadwell have reviewed
and concur in my recommendation that this
letter be signed.

LB



16 April 1952

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This letter is typical of the author's long-
win~~ness~~ and vagueness and betrays what I have long
noticed. He has not worked his way
deeply into our Agency. If it were not for his back-
ground, I would be extremely suspicious of a deliberate
penetration effort. When supposed to be on the OSI
Survey, he attended Situation Room briefings and on one
occasion made a trip to Washington exclusively for such
a briefing.

I have constantly wondered how a man supposed to
be a busy scientist can find time, as he did, for these
matters. I strongly recommend no encouragement.

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Stuart Hedden

For General Smith's Eyes Only

STAT



1 April 1952

General W. B. Smith, Director
Central Intelligence Agency
2430 E. Street, N. W.
Washington 25, D. C.

Dear General Smith:

When I found some time ago that the survey of the OSI had been hurriedly turned in to you, I felt duty bound to call on you to make it clear that this survey was by no means a fully developed answer to your internal OSI problem and to have a clear understanding as to any further assignment.

You explained that an inter-agency "flurry" had made it necessary to convene a panel to draft a new inter-agency set of terms of reference on the subject of scientific intelligence, and that you might later want to have me go over the draft. You expressed the desire that I keep in touch with [redacted] now that he has returned to MIT, with the idea that each in our own way could be of continuing assistance to you.

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I stated that I had just begun to develop an understanding of a few of the scientific problems under consideration by the OSI, and that I had been asked if I could help with some of them. I explained that I would be glad to continue this active contact with the scientific office. I understood you to welcome such an association.

The success of the OSI, as you must know, is by no means uniquely assured merely by the recasting of internal and inter-agency terms of reference. It can never grow to the full standard demanded by this technical age if those immediately responsible for its destiny view it simply in the capacity of a service organization. The Office must not only have responsibility for the initiation of highly specialized, selected, scientific programs, but the power and stature to make inspirational contributions to these programs. For these purposes it must not only have strength within its leadership, but must command and inspire confidence among the leading professional specialists outside the fold. These specialists represent an indispensable resource in the operations of your office. Their reactions can not be dismissed.

- 2 -

In summary, it has for some time been my estimate that the job you need to have done can not be handled successfully simply by a quick survey. It can only be done by an understanding study, carried out discreetly over a sufficient period to afford opportunity for penetrating, workable recommendations.

It appeared that by working directly with Chadwell and his group, and with access to you when I needed it, I could achieve this goal unobtrusively for you. However, after calling on Mr. Becker the last time I was in your shop to indicate what I was doing, it was obvious he was disturbed by my approach to the problem. Since without some clarification of my position it is impractical for me to be of any real help to you, I felt compelled to let you know of this situation.

Sincerely,



STAT